NOTE: More than one of the guiding documents addressed could possibly be used to support each vignette; students are asked to name the primary documents that would be the most appropriate.

Working in small groups and using the definition sheets used in Activity 1, identify the following:

1. Principle documents you would refer to for answers or which you would reference in a work product as a joint action officer serving in JOINTCOM.
2. The command relationship involved.

VIGNETTE #1

You are assigned to JOINTCOM J-5 as a planner and involved in the concept development of a multi-national maritime security exercise with the Ridgeland Republic.

THE EXERCISE OBJECTIVES ARE:

- Improve security of maritime export lanes from Ridgeland to the U.S.
- Disrupt illegal maritime trafficking.
- Deter emerging submarine threat to a critical international shipping lane.
- Demonstrate U.S. maritime power in support of a key regional partner.
- Improve familiarity of US Forces with regional waters.
- Improve Ridgeland control over its regional waters.

THE TRAINING OBJECTIVES ARE:

- Develop bi-lateral relations with Ridgeland Naval forces and enhance bilateral maritime interoperability.
- Improve Ridgeland maritime interdiction capabilities
- Develop counter smuggling capacity of Ridgeland Naval Forces
- Develop an anti-submarine capability in the Ridgeland naval forces in preparation for the Desertland’s purchase of Russian Kilo class submarines.

During your Initial Planning Conference (IPC) some concerns were raised by the U.S. Country team and U.S. Department of Commerce representatives over the necessity of such an exercise. They expressed concerns over the third and fourth order effects of such an exercise and its impact on international trade and fragile diplomatic ties both countries currently have with the New Republic of Desertland.
The exercise lead planner asks his staff to develop a position paper as a justification response for the execution of this exercise for the JOINTCOM Commander.

1. WHICH GUIDING DOCUMENTS WOULD YOU USE FOR REFERENCING IN YOUR POSITION PAPER?

The exercise will be executed by the US Navy Component of (USNJOINT) who will oversee the conduct of the exercise and provide the exercise control element. A US Navy Task Force from US 6th Fleet has been assigned for training to function as a Task Group Command Element for US and foreign military forces playing in the exercise.

2. WHAT ORGANIZATION HAS:
   - COCOM
   - OPCON
   - TACON
J-1 Personnel Action -- Sergeant Jim Liverpool is assigned to a National Guard unit that has been assigned to Joint Task Force xxx working on a project in Isleland. One Saturday he and his platoon leader, LT Andy Beemer (a close friend from his unit and neighbor back in the U.S.) decided to visit a local town that was off-limits to all US military personnel in the command.

They discovered a bar in the town and decided to have a drink, but when they entered the bar they encountered local people who appeared to be hostile. They decided discretion was better than valor and immediately turned around and left. One block away a hand grenade exploded next to them and SGT Liverpool was seriously injured and LT Beemer received minor wounds. The local police arrived, followed by a local ambulance and they were both taken to a nearby civilian hospital to be treated.

The first time anyone in the task force heard about the incident was on the local news while the National Guard soldiers were still in the hospital.

It’s Monday after the incident and you are an action officer in the J-1 directorate of Joint Command. You are required to create a recommended plan of action for your Colonel.

1. TO WHICH DOCUMENTS WOULD YOU REFER?

2. WHAT IS THE COMMAND RELATIONSHIP OF THE NATIONAL GUARD UNIT TO THE JTF AND JOINTCOM?
J-2 Intel Action -- You are an action officer in the J-2 directorate of JOINTCOM. You receive a tasker to prepare the intelligence portion of a briefing for a Congressional Delegation (CODEL) that is scheduled to visit the AOR.

They are specifically interested in understanding the threats in the region and how they are being addressed by the current strategies and programs and how the combatant command’s programs/operations support the National Security Strategy.

1. TO WHICH DOCUMENTS WOULD YOU REFER?

2. WHAT IS THE COMMAND RELATIONSHIP OF THE CODEL TO JOINTCOM WHEN THEY VISIT THE AOR?
You are an action officer in the J-3 operations directorate when your boss hands you a tasker to identify the authorities the combatant command would operate under to intervene in an incident currently taking place on the ocean in the AOR.

Apparently pirates have taken an Isleland ship hostage and Isleland is asking US forces for assistance. The CCDR has also decided to personally command and control such an operation using his assigned naval forces.

1. TO WHICH DOCUMENTS WOULD YOU REFER IN DETERMINING A RESPONSE?

2. WHAT AUTHORITIES WILL THE CCDR EXERCISE?
J-4 Logistics Action -- You are a J-4 action officer who just received a tasker to coordinate support to the Plainsland civilian population after a hurricane causes widespread devastation. There is a desperate need for food, water and supplies and the US Embassy is asking for immediate support.

However, Plainsland is on the ‘terrorist support nation’ list that precludes them from receiving US aid. If executed, US Transportation Command (USTRANSCOM) will provide airlift.

1. WHAT DOCUMENT(S) CAN BE USED TO JUSTIFY PROVIDING THESE ITEMS, IN SPITE OF THE RESTRICTIONS IN PLACE?

2. WHAT IS THE COMMAND RELATIONSHIP BETWEEN JOINTCOM AND TRANSCOM?
J-7 training – You are an action officer in the Training Division. After completing the assessment of the command’s most recent exercise, leadership has identified a requirement for a maritime interdiction element based on activities throughout the AOR. Sharply increased trafficking in drugs and humans has driven Isleland’s new US-backed President to request ‘s help in training Isleland’s military; in spite of considerable corruption in the lower levels of the military, the senior officers (hand-picked by the new President), have proven dedicated and committed to building a competent military; many have attended US or British military programs.

Isleland is one of the poorest countries in the world and one of the least developed countries in the Western Hemisphere; it has few resources to create an adequate training program on its own. Isleland is 150th of 177 in the UN’s Human Development Index, and is on the US State Department’s human rights offenders list, which will require special permission to include Isleland in any exercise or training activity.

Your O-6 has asked you to prepare a position paper for the DJ-7 requesting support in adding a maritime interdiction element to the annual exercise; he also wants to invite Isleland to participate in the next exercise as a way to provide some training support.

You will need to prepare the background documents so the Joint Staff and your CCDR can go to Congress to justify request for special funding to provide training for a human rights banned country.

1. WHAT GUIDING DOCUMENTS WOULD YOU NEED TO REVIEW AND CITE AS YOU PREPARE YOUR POSITION PAPER?

2. USNJOINT WILL PROVIDE THE US MILITARY FORCES TO CONDUCT THE INITIAL TRAINING. WHAT ORGANIZATION HAS:
   - COCOM?
   - OPCON?
   - TACON?